

ARRA MANAGEMENT AND REPORTING

ENHANCING PERFORMANCE, ACCOUNTABILITY, AND TRANSPARENCY

Governments seeking to protect their economies from further financial deterioration are adopting unprecedented economic stimulus programs. In the United States, the American Recovery and Reinvestment Act (ARRA) dedicated US\$787 billion to stimulate recovery. Japan planned an early investment of US\$150 billion to lift its economy out of recession. The United Kingdom, France, and Germany are a few of the many countries spending tens of billions of dollars to stimulate their economies. These wide-ranging stimulus programs will fund energy and green initiatives, infrastructure investments, education and healthcare programs, and transportation projects.

Responding to this intervention, citizens and other stakeholders are calling for heightened accountability and transparency in the spending of taxpayer funds. In fact, spending legislation such as ARRA mandates that public sector organizations meet stringent reporting and data accessibility requirements.

To meet these demands, public sector organizations like yours must take steps to efficiently allocate and properly monitor the use of these funds, measure the monies' direct impact on sustainable job creation, assess the indirect multiplier effects of this spending on the overall economy, and demonstrate the public value of the stimulus programs. And because public agencies at the state, regional, and local levels may share pro-

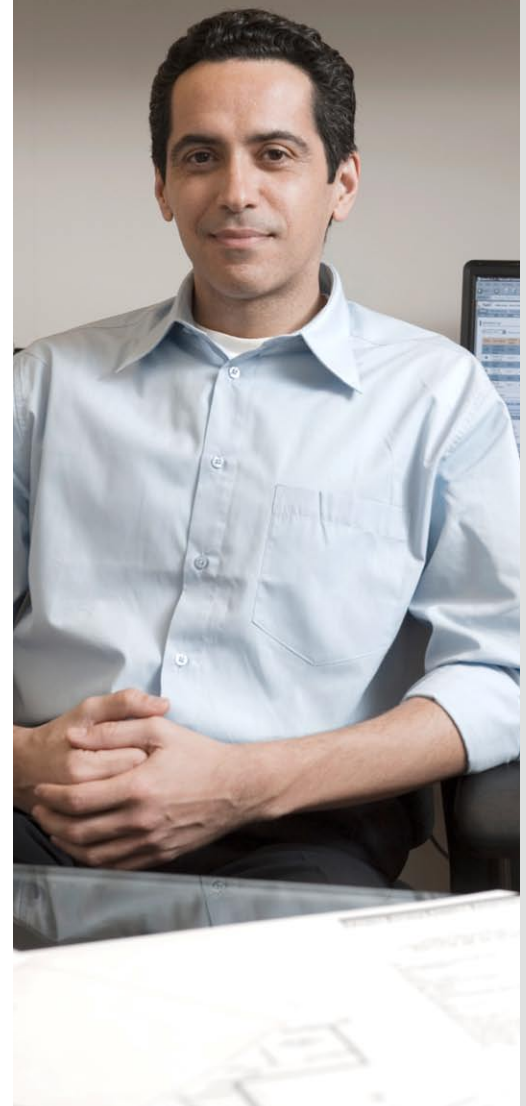
gram monitoring, execution, and reporting responsibilities, they must be able to break free from their traditionally siloed operations and develop new communication and collaboration capabilities.

To help efficiently manage stimulus plans and optimize their outcomes, many public sector agencies are turning to the SAP® BusinessObjects™ portfolio of solutions. Using these solutions, agencies can efficiently deploy economic stimulus funds to diverse initiatives, accurately track funding allocation, measure the direct impact of these monies on sustainable job creation, and report findings to stakeholders in an intuitive, accessible way. Offering unparalleled reporting and analysis functionality, the SAP BusinessObjects portfolio can help you meet the accountability and transparency demands of the economic stimulus programs while achieving new alignment between government policy and program outcomes.

Enabling Insight, Efficiency, and Flexibility

SAP BusinessObjects solutions can help you measure and assess the true value of all economic stimulus expenditures and program investments. By making this information readily available to stakeholders, the solutions help you increase program credibility and political support, enhance your organization's accountability and transparency, and improve public trust.

Unprecedented economic recovery programs require that public sector organizations help taxpayers understand the return on their spending. Using the SAP® BusinessObjects™ portfolio, you can provide transparency to stakeholders, comply with accountability requirements, and help align outcomes with policies.



The SAP BusinessObjects portfolio of solutions offers comprehensive monitoring, management, and reporting functionality. Based on industry standards, the solutions offer an open, adaptable architecture that can interoperate with any existing systems and data sources. The solutions can deliver a single version of the truth that helps you monitor, adjust, and enhance your funding allocations to better meet policy strategies and deliver expected economic outcomes.

You can use the following solutions to support your economic stimulus program goals:

- SAP BusinessObjects business intelligence solutions, which support economic stimulus reporting requirements
- SAP BusinessObjects information management solutions, which provide analytical support and models for reporting stimulus data
- The SAP BusinessObjects Strategy Management application, which enables government policy management and tracking of stimulus spending against strategic policy outcomes
- SAP BusinessObjects Mobile software, which provides remote access to business intelligence data

You can use these solutions to handle the following tasks.

Collect High-Quality, Detailed Information

To enable outcome-focused management of government spending programs, you need visibility into a broad range of performance and risk considerations, including compliance and sustainability.

However, in most public organizations, data and processes reside in disconnected information silos and IT solutions.

That's why the SAP BusinessObjects solutions are designed to consolidate and reconcile diverse data into a single, comprehensive view. The solutions provide data integration, data quality, and master data and metadata management, as well as unstructured data management functionality that helps you collect data on public opinion regarding your stimulus programs.

You can use SAP BusinessObjects information management solutions to gather information from any system. The solutions deliver a single, quality-checked version of the data, regardless of the source. Having a single source of reliable data helps you share and exchange high-quality, reconciled information with other agencies with whom you must partner to meet the goals of the economic stimulus programs. This high-quality data helps agencies avoid the propagation of poor-quality data that can negatively affect measurements and budget allocations, leading to critical press coverage that can result in reactive policy changes and a corresponding decrease in public confidence.

Facilitate Comprehensive Reporting and Smarter Decisions

As a prime recipient of stimulus funds, you must be able to track the timely allocation of the funds, link spending with chosen vendors or providers and their contracts, and correlate the performance on each project with stated goals and government policies. Executing these tasks adds tremendous overhead to the average organization.

You can use the SAP BusinessObjects business intelligence solutions to meet your reporting requirements with new speed and efficiency. You can propagate data in real time and at highly granular levels. Users can drill down through reports to obtain more detailed decision-support information that can help them assess investment initiatives, monitor performance, and redirect funds to match economic outcomes, such as sustainable job creation.

When integrated with SAP BusinessObjects information management solutions, the business intelligence offerings can provide a unified, cost-effective approach to collecting, maintaining, and securing access to operations-critical information. Rapid, timely access to the data can improve your ability to evaluate information, measure a program's tangible impacts, disseminate your findings, and decisively act upon the intelligence.

Strategically Manage Funding Resources

You can use the SAP BusinessObjects solutions to manage funding resources by matching current initiatives with long-term goals. The software helps you optimize efficiency by aligning strategic objectives with individual, functional, and organizational performance measures. In addition, you can establish and link initiatives with key performance indicators (KPIs), confident that they reflect your strategic goals.

Managers can develop and implement strategic plans with the policy management functionality of SAP BusinessObjects Strategy Management. By linking strategic goals to initiatives,

KPIs, and personnel, you can set clear priorities and help ensure targets are met. The software's intuitive, role-based interface and visualization functionality can help you drive greater adoption of key objectives across your organization.

You also can use SAP BusinessObjects Strategy Management to deliver key metrics and information that help you make informed decisions on the economic effect of each initiative. Scorecards help you measure progress against goals and provide the ability to drill down to see data at the initiative level. Users can view progress data at the most granular level, such as per investment and per awarded contract.

In addition, the software can help you answer questions about each initiative or program, such as:

- How much money is available?
- How much money has been spent?
- How much money remains for this initiative?
- How many jobs was the funding expected to create?
- How many jobs have been created to date?
- Which initiatives created the most jobs?
- What is the economic value of the jobs created?
- Which locations benefited most from stimulus spending?

Align Program Execution with Policy

You can also use SAP BusinessObjects Strategy Management to enable continuous improvement in your agency's program execution. By providing integrated management technology, the software enhances execution consis-

tency and alignment between government policies and program outcomes. Using the software to understand how the economic stimulus funding creates jobs, you can make any necessary adjustments to programs and processes so they are more precisely aligned with your strategic goals.

Furthermore, you can define and monitor goals and objectives and align operations with strategic initiatives. With the software, you can conduct detailed analyses of program resources and costs. You can monitor progress, identify successes and failures, and analyze problems to improve processes. Once you identify initiatives that are meeting their targets, you can move funds into programs that yield the greatest results and realign resources to more effectively support desired outcomes.

The Benefits of Aligning Program Strategy and Execution

With SAP BusinessObjects solutions, you can manage the reporting requirements of economic stimulus programs such as ARRA, helping to ensure auditable transparency and accountable reporting. The solutions help you improve visibility, boost operational effectiveness, and optimize performance and collaboration among government agencies – while delivering valuable outcomes to citizens and other stakeholders. Using these solutions, you can:

- **Enhance transparency**, making outcome data readily available to internal and external stakeholders
- **Reduce the total cost of meeting reporting requirements**, using a single source of high-quality information

Rapid, timely access to the data can improve your ability to evaluate information, measure a program's tangible impacts, disseminate your findings, and decisively act upon the intelligence.

- **Increase efficiency** in gathering, evaluating, measuring, and disseminating information about the tangible impacts of economic stimulus programs
- **Speed analysis of results**, quickly assessing the impact of funding programs on measurable outcomes, such as job creation
- **Align execution with strategic goals**, adaptively adjusting methods to enhance quantifiable results
- **Improve accountability**, demonstrating the ability to cost-effectively convert economic stimulus spending into quantifiable taxpayer benefit

Find Out More

To learn more about how SAP BusinessObjects solutions can help your public sector organization, contact your SAP representative or visit www.sap.com/solutions/sapbusinessobjects/index.epx.

Summary

SAP® BusinessObjects™ solutions help public sector organizations increase transparency, improve spending accountability, measure the economic impacts of spending, evaluate initiative performance, and redirect funds toward the most effective programs. In doing so, the solutions help you demonstrate public sector value to citizens.

Business Challenges

- Increase government accountability to taxpayers
- Improve transparency in government spending
- Enhance reporting details and volume from various sources
- Extend tracking and auditing capabilities to the contract level
- Measure economic impacts of government spending
- Increase flexibility to redirect funds for increased economic and social impact

Key Features

- **Detailed reports** – Provide actionable insights and essential decision-support information to stakeholders and policy makers
- **Data and process integration** – Create a single version of the truth with consolidated data from relevant public sector organizations
- **Performance management** – Define and monitor strategic objectives and align operations with key initiatives
- **Resource optimization** – Align use of funds with government policy and strategic goals
- **Spending value** – Measure the true, multidimensional economic effect of expenditures

Business Benefits

- **Enhanced transparency**, with outcome data readily available to stakeholders
- **Increased accountability** by demonstrating quantifiable taxpayer benefits of economic stimulus spending
- **Improved alignment** of program execution with strategic goals
- **Faster understanding of outcomes**, due to powerful analytics
- **Improved support for decision making** through extensive reporting and analysis
- **Increased efficiency** in gathering, evaluating, and disseminating information
- **More complete data** through interoperability with any system or data source

For More Information

Call your SAP representative, or visit us online at www.sap.com/solutions/sapbusinessobjects/index.epx.

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