Enterprise Portfolio and Product Management

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The Right Things at the Right Time

Right Decisions

Project Portfolio Value

Insights into Projects

SAP Innovations

Profitable product and service development in today's market depends on maximizing leverage of resources and minimizing time to market. Successful enterprises prudently invest the right resources in the right projects to advance their strategies – while completing quality work on schedule and within budget.

In today's business climate, enterprises face the challenge of responding to markets evolving at Internet speed, while still using resources bound by a traditional tempo. Opportunities for new initiatives have never been greater, but choosing the right ones is critical to success.

Once the commitment is made to a project, the enterprise must manage it carefully to optimize funding, capital asset use, and human talent. Speed is essential to deliver new offerings while the opportunities present themselves, but not at the expense of quality.

Launching successful products and services needs software solutions with robust methods for controlling projects end to end. These solutions help refine processes, manage portfolios, and monitor performance. They provide the platform for project completion faster and at lower cost, while ensuring the end results meet quality standards the market expects.

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Maximize Project Portfolio Value

Right Decisions

Project Portfolio Value

Insights into Projects

SAP Innovations

Effective portfolio and project management strategies require enterprises to align products and services with the organizational vision. Enterprises need to initiate new projects to fill gaps, underpinning decisions with reliable analytics and integrated processes and supporting quality work on time and within budget.

Organizations in every industry need robust portfolio management structures that enable tight control of projects, processes, products, and services. These structures must have sound integration with project management, HR, and financial processes.

Effective management gives organizations the ability to measure resource utilization, which facilitates informed decisions on optimal asset distribution among portfolios of active projects. Careful resource management enables the business to plan all the human, capital, and equipment needs of the project portfolio, and to assign assets to the highest-value projects most beneficial for company success.

Sound management processes provide support for the structuring, scheduling, and visualization of project information that contributes to successful outcomes, as well as the contributes to operational and financial planning, execution of projects, and successful outcomes. This support gives companies the tools they need to plan, control, and implement projects across the entire enterprise.

Best-Run Product Innovation and Development

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Achieve More with Less

Right Decisions

Project Portfolio Value

Insights into Projects

SAP Innovations

Alignment of product or service development portfolios with the organizational vision enables enterprises to utilize available resources in the best possible way. Full transparency into all key performance indicators across the complete project portfolio enables better-informed decisions and higher project success rates.

To maximize their project portfolio value, organizations need capabilities in planning, managing, and monitoring costs, schedules, scope, and quality. They must be able to gain insights that support fact-based investment decisions when identifying and selecting projects that align with strategic objectives. Then, enterprises can optimize each phase of the project lifecycle, from initiation to completion.

Enterprise project portfolio solutions must also provide connectivity to third-party tools. They need to integrate with the key functions of managing financials, human capital, procurement, product lifecycle, and enterprise assets. Sophisticated reporting functions and flexible dashboards provide the power to closely monitor all project activities, providing a detailed view for field managers and a summary view for top executives.

Drilling down to compare planned and actual budgets and deadlines helps organizations to identify any issues at an early stage. Capabilities that facilitate cost identification, risk analysis, and earned value management help the organization calculate expected commercial value and ensure profitability across the whole project and product lifecycle.

61%

Higher new product revenue when companies communicate product portfolio goals downwards through the organization and measure and report results

Source: SAP Performance Benchmarking

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SAP Innovations

Right Decisions

Project Portfolio Value

Insights into Projects

SAP Innovations

Managing portfolios across the enterprise means dealing with Big Data. To keep track of overall portfolio health, project-centric organizations need modern systems capable of processing large amounts of information with in-memory technology.

Database and technology solutions – including the SAP HANA platform – enable project-centric organizations to manage many highly complex projects and monitor their impact on the health of enterprise project portfolios in real time. In-memory technology lets organizations understand immediately how the performance of a single project contributes to the overall value of the portfolio.

Analytics solutions enable project organizations to gain insight into the project portfolio and the status of any given project. Flexible dashboard design allows strategic decision makers and stakeholders, as well as individual project leads and team members, to extract relevant information.

Mobile solutions enable project members to access information immediately and complete projects, even off-site or in the field. They give access to the right level of information for making decisions at meetings, speedily delivering up-to-date project data.

Cloud-based solutions provide for fast, low-risk deployment. They minimize the IT footprint while ensuring long-term scalability and flexibility and providing technology and process integration.

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Manage Enterprise Project Portfolios

Managing Project Portfolios

Continuing Innovation Success

Managing Capital Investment

Increasing Project Profits

Running Efficient IT Projects

Manage an enterprise-wide portfolio of projects across each lifecycle phase, to align project investments and activities with the strategic goals of the organization.

Manage Innovation

Optimize strategic resource allocation and financial management of the innovation process, analyzing the impact on overall business performance.

Maximize Capital Investments

Assess risks in long-term capital investment opportunities, setting initiative priorities, and governing project execution.

Increase Profitability

Manage commercial projects throughout the complete lifecycle, from selling and planning to execution and monitoring.

Manage IT projects

Prioritize IT solutions and manage those invested in monitoring portfolio performance and governing for quality of delivery.

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Continuous Innovation for Success

Managing Project Portfolios

Continuing Innovation Success

Managing Capital Investment

Increasing Project Profits

Running Efficient IT Projects

Organizations need to constantly identify growth opportunities, while ensuring that innovation road maps align with corporate strategies and shifting resources to projects with the greatest potential. Robust program management processes help ensure completion with full portfolio performance visibility.

Delivering innovative new products requires the gathering of information from multiple sources. Organizations require full visibility to improve their selection, scoring, monitoring, and review of projects.

Project task duration and outcomes can be uncertain, which makes resource management a key ingredient of success. Closed-loop project execution helps keep productivity levels optimal, reducing development cost, and increasing innovation pipeline output. Innovative organizations are flexible enough to fine-tune resource allocation when priorities change as market volatility forces shifts in focus.

Simply developing and launching a new product on time and within budget cannot ensure value. Other critical factors include the cost structure, pricing, and market adoption – factors over which those responsible for developing the new product may have little influence. The path to success lies with coordinating development and market launch, engaging all stakeholder groups from the outset.

11%

More new products meet revenue targets via documented criteria to evaluate, prioritize, and finalize requirements, and build product road maps

Source: SAP Performance Benchmarking

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Manage Long-Term Capital Investments

Managing Project Portfolios

Continuing Innovation Success

Managing Capital Investment

Increasing Project Profits

Running Efficient IT Projects

In managing capital investment projects, organizations need to optimize assets by controlling budgets. They need to select projects based on strategic priorities, executing them and managing information effectively over the full lifecycle, while constantly monitoring their entire project portfolio.

In capital-intensive industries, companies need to carefully manage their enterprise assets, assess investment opportunities, and align capital portfolio decisions with ongoing projects aimed at organizational growth.

Steady monitoring of capital investments enables companies to lessen the risk of project failure and cost overruns. With efficient and streamlined planning processes, they can reduce overall project costs through the optimal use of critical resources.

With capital projects that are primarily managed externally, organizations need to collaborate with their engineering and construction partners. This collaboration enables them to easily compare plans, commitments, and actual results in a meaningful structure. Companies can then react to issues when they occur, maintaining visibility of costs and cash flow.

6%

Higher return on assets by the top 25% of enterprises compared to the average of all organizations

Source: SAP Performance Benchmarking

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Increase Project Profitability

Managing Project Portfolios

Continuing Innovation Success

Managing Capital Investment

Increasing Project Profits

Running Efficient IT Projects

Companies in the business of selling and delivering projects must be able to accurately assess profitability early in the bidding phase. Companies need to carefully assess project cost estimates to ensure they fit available resources and capacities and must establish accurate delivery timelines.

Companies can dramatically improve the profitability of their commercial project business with holistic, end-to-end management. That applies whether the project is to construct a power plant or oil platform, or install a production line. By applying a collaborative and integrated approach to the complete sale-to-completion project lifecycle, companies are able to maximize the quality of their financial planning and pricing for projects.

With comprehensive project tracking from precontract negotiations through the planning phase and consultation to project execution, organizations can confidently expect to deliver their projects according to scope, time, and quality requirements. With dedicated processes in place for issue resolution and change management, organizations can react to unforeseen project challenges and flexibly adjust outcomes to meet customer needs. At the same time, companies can stay within their overall project budgets and keep profitability within its target range.

65%

Lower total project lifecycle management cost as a percentage of revenue for enterprises evaluating product ideas with a standard set of analytics

Source: SAP Performance Benchmarking

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Efficient IT Project Management

Managing Project Portfolios

Continuing Innovation Success

Managing Capital Investment

Increasing Project Profits

Running Efficient IT Projects

IT departments typically run a portfolio process to determine the projects they need to execute to meet the strategic goals of the organization. They need to determine an optimal mix of all IT projects in their portfolio, taking into account the available human and financial resources.

Project portfolio management – with its structured budget planning at both portfolio and project levels – helps companies plan IT portfolios and align them with corporate objectives. This approach enables managers to prioritize IT projects, guiding them through the entire portfolio planning process.

IT portfolio management offers a flexible structure that enables managers to plan their budgets. By performing a portfolio review, managers can prioritize project proposals, obtain approvals, and document approved budgets.

Monitoring the portfolio lets managers verify that the IT projects run on time, are appropriately scoped, stay within budget, and provide risk assessments. Project portfolio management enables organizations to make adjustments at the portfolio level due to budget overruns or cuts, and changes to scope or strategy. Monitoring helps portfolio managers consolidate and verify all relevant projects, facilitate project status reviews, and approve or reject budget proposals.

41%

Lower IT operating cost per active user where there is a formal, annual portfolio rationalization process to reduce operating expenses

Source: SAP Performance Benchmarking

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R & D and Engineering Value Map

SAP Solutions

Continuous Innovation

Capital Portfolio and Project Management

Commercial Project Management

IT Portfolio and Project Management

SAP solutions address key requirements for project and portfolio management.

Continuous Product and Service Innovation	Idea Management	Portfolio Management	Project Management	Resource Management	Enterprise Project Connection
Capital Portfolio and Project Management	Asset Portfolio Management	Capital Project Management	Monitoring Capital Investments		
Commercial Project Management	Portfolio Management	Project Management	Project Issue and Change Management	Resource Management	Project Financials
IT Portfolio and Project Management	Project Portfolio Management	Project and Resource Management			

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Ongoing Product and Service Innovation

13%

Shorter time to market for new products, when companies manage development projects from concept to product launch via a documented process

Source: SAP Performance Benchmarking

Develop new offerings based on sound investment decisions.

Organizations can identify opportunities to develop concepts into products, optimize project management processes, and effectively commercialize new offerings. Companies have ready access to integrated revenue and cost analytics, which helps them monitor product performance for use in formulating future strategies.

Idea Management	Collect, screen, and rationalize new ideas, conduct preliminary assessments, and help ensure prospects match company strategies.
Portfolio Management	Identify the projects that will generate the most business value, taking into account the availability of financial and human resources, and required skill sets.
Project Management	Integrate project management with ERP software for insight into cost, time, scope, and quality performance at each stage of product development.
Resource Management	Allocate appropriate resources to specific tasks. This starts in the project planning phase when resources are reserved for later confirmation and used once the project is underway.
Enterprise Project Connection	Connect to third-party scheduling tools to retrieve up-to-date project information presented in a comprehensive enterprise portfolio view.

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Manage Capital Portfolios and Projects

SAP Solutions

Continuous Innovation

Capital Portfolio and Project Management

Commercial Project Management

IT Portfolio and Project Management

10%

Lower actual maintenance budget versus planned cost when enterprise asset management is a core aspect of corporate strategy

Source: SAP Performance Benchmarking

Achieve transparency across capital project investments.

Capital portfolio and project management supports organizations in monitoring the performance of long-term capital investments. It also facilitates sound investment decisions, based on asset value and returns, capital budgets, and corporate strategy

Asset Portfolio Management	Assess opportunities and align capital portfolio decisions with project execution to support growth and strategy. Key benefits include reduced risk of failure and overruns, streamlined planning processes, and lower total cost due to better use of critical resources.
Capital Project Management	Collaborate with engineering and construction partners to effectively monitor progress and costs of projects primarily managed externally. Have a meaningful structure to compare plan, commitments, and actual results, identifying issues early and responding quickly.
Monitoring Capital Investments	Gain insights into the overall performance of investment projects. Align organizational goals with capital portfolio strategies in an integrated, efficient, and transparent way to increase overall portfolio effectiveness.

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Commercial Project Management

SAP Solutions

Continuous Innovation

Capital Portfolio and Project Management

Commercial Project Management

IT Portfolio and Project Management

57%

Lower total product cost at companies when executives regularly review resource allocations for decision making

Source: SAP Performance Benchmarking

Monitor and control customer-oriented project portfolios.

With long-term planning of financial resources and capabilities, and by monitoring expected outcomes against actual results, customer-centric, project-focused organizations can gain transparency of their complete project portfolios. That gives them a better view of project work in progress, as well as new opportunities.

Portfolio Management	Manage and monitor commercial project portfolio performance throughout the complete lifecycle.
Project Management	Control the execution of commercial projects over their complete lifecycle by integrating functions across applications and systems.
Project Issue and Change Management	Monitor and resolve project-related issues. Understand the financial impact of changes in project scope and manage the overall change process.
Resource Management	Plan and provide commercial project resources as required according to priorities, availabilities, skills, and costs.
Project Financials	Plan and monitor project quantities, costs, and revenues throughout the complete project lifecycle.

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IT Portfolio and Project Management

SAP Solutions

Continuous Innovation

Capital Portfolio and Project Management

Commercial Project Management

IT Portfolio and Project Management

36%

Higher operating margin where organizations use IT to enable strategic and competitive advantages

Source: SAP Performance Benchmarking

Manage quality and resources across the IT project portfolio.

Acquire the support that enables management of projects and resources for IT – from proposal, initiation, planning, execution, and capacity planning to staffing, for both recurring and single IT projects.

Project Portfolio Management	Determine and commit to the IT projects that will meet the organization's strategic goals. Define the optimal mix of IT projects within the portfolio and manage the availability of human and financial capital across them all.
Project and Resource Management	Plan and execute IT projects according to the available human and financial resources. Structure them by assessing the amount of work required to complete them within a given timeframe. Plan key roles and allocate appropriate human resource skills. Plan, budget, and monitor project costs and revenues, effectively execute planned projects, and report on outcomes.

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SAP Innovations

SAP Innovations

Applications

SAP HANA

Mobile

Analytics

Cloud

Analytical applications give organizations the ability to keep track of the enterprise portfolio's overall health. They reveal individual project key performance indicators, while consolidating project information for visualization on a global portfolio level.

Enterprise portfolio and project management requires the ability to handle a large amount of project information that has originated from various parts of the business.

In-memory processing, combined with powerful analytical applications, allows organizations to drive down from a global portfolio view to the single project level in order to review individual KPIs. With mobile access to project information, managers stay up to date on the status of their projects.

53%

Of organizations report a large gap between Big Data availability and their ability to analyze it for insight

Source: SAP Performance Benchmarking

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SAP Business Suite Powered by SAP HANA

SAP Business Suite software powered by SAP HANA enables enterprises to manage large and complex projects tightly integrated with enterprise resource planning systems, making it possible to monitor project costs and resources in real time.

Commercial Project Management

Commercial Project Management

In managing large and complex customer projects, companies today face challenges imposed by time-consuming maintenance and analysis, which can hinder project execution. Managers are often unable to monitor and analyze all aspects of large projects simultaneously while still being able to drill down to relevant details.

Managing projects using SAP Business Suite software powered by the SAP HANA platform improves the run time of critical project management transactions, and provides real-time access to large volumes of data. This gives project managers the capability to run on-the-fly analysis and calculation for complex projects and to monitor projects more accurately in terms of risk and deviations, which enables timely corrective measures earlier. Use of the software leads to improved resource productivity and better profitability of the project business.

68%

Better use of Big Data in organizations with well-defined, high-performance analytics strategies enterprise-wide

Source: SAP Performance Benchmarking

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SAP HANA

SAP Innovations

Applications

SAP HANA

Mobile

Analytics

Cloud

Project-related logistics and financial processes often have a high degree of complexity, especially when the projects are large and run long. There must be capacity for processing large volumes of project-related data and documents, maintaining full, real-time transparency at the same time.

Capital Portfolio and Project Management

When executing large, long-running, and complex projects, organizations typically need to manage huge amounts of project-related data and documents. If data volumes result in longer wait times, progress slows. Low transparency causes any deviations – in costs, time, resources, or quality – to appear too late in the process, ultimately affecting project profitability.

By handling large data volumes faster, the SAP HANA platform enables companies to accelerate their project-related business processes throughout the complete project lifecycle. SAP HANA also improves project transparency. It provides real-time, 360-degree insight into all relevant logistics and financial data, from high-level analysis down to line item reports. This in turn improves process efficiency and productivity, and reduces project failure rates. The end result is greater overall profitability across all project portfolios.

68%

Better use of Big Data in organizations with well-defined, high-performance analytics strategies enterprise-wide

Source: SAP Performance Benchmarking

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Mobile

SAP Innovations

Applications

SAP HANA

Mobile

Analytics

Cloud

24%

Higher operating margins when enterprise mobility is embedded in all business processes

Source: SAP Performance Benchmarking

Mobile access to project and portfolio information enables teams to review the progress of their projects while on the road or at the customer's site. The ability to directly report back via mobile devices on the time spent working on individual projects leads to better quality project KPI tracking.

Continuous Product and Service Innovation	**Mobile Project Information** Mobile access to project and portfolio information is becoming more important. With the latest project information on mobile devices, project managers can easily access key information and use it for fact-based decisions at the time and place they really need it.
Commercial Project Management	**Project Time Recording** Project team members can use mobile apps to record the amount of time they work on a project, while visiting the customer or operating in the field. The ability to report task completion in a timely manner leads to better reporting quality and up-to-date status information.
Capital Portfolio and Project Management	**Decision Support** With the mobile access that SAP BusinessObjects Explorer software provides, stakeholders and decision makers can use their tablet devices to analyze the overall performance of their portfolios, compare project proposals against each other, and review the health status of running projects.

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Analytics

SAP Innovations

Applications

SAP HANA

Mobile

Analytics

Cloud

Development efficiency depends directly on the amount and quality of information available to all concerned. Costly errors are avoided when organizations open traditional departmental borders and integrate data from diverse sources, thus facilitating comprehensive product and project analytics.

20%

Higher revenue per employee in organizations that use information to identify strategic and competitive advantages

Source: SAP Performance Benchmarking

Continuous Product and Service Innovation	**Product Development** Gain insights into development health by accessing a combination of project analytics and product-related information. An analytical application directly embedded in portfolio management software enables frequent reviews of the overall development project portfolio performance.
Commercial Project Management	**Resource Management** Analytical applications provide insight into the demand for project portfolio resources. At the individual project level, analytics enables managers to identify understaffed projects and find solutions using powerful search tools that reveal given availabilities and skill sets at different project locations.
Capital Portfolio and Project Management	**Capital Investments** Investment in any physical asset is a critical strategic decision that requires due diligence based on verifying large amounts of data. Experts must analyze all the information to gain visibility into any technical or operational risks. Such analysis helps organizations prioritize portfolio items and projects for more effective use of available resources and improved returns.

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Cloud

SAP Innovations

Applications

SAP HANA

Mobile

Analytics

Cloud

Effectively collaborate with customers and partners on new product proposals and ideas. Skip organizational boundaries to facilitate discussion and assessment of ideas between co-innovation partners.

66%

Of organizations expect cloud computing's greater flexibility and agility to be a source of business advantage

Source: SAP Performance Benchmarking

Continuous Product and Service Innovation	The SAP StreamWork application enables project managers to involve design partners and strategic customers from conception on, allowing team members to jointly identify, rate, and select the best ideas for new-product development.
IT Portfolio and Project Management	The solution provides an on-demand collaboration platform that enables administration of the complete process, facilitates communication between collaborative team members, and documents the overall progress of the co-innovation process. By using the tools available to invite experts and team members into collaboration rooms, project managers can jointly assess and rate new ideas, review specification documents, and obtain sign-off on decisions from relevant stakeholders. With mobile access, partners can start the process from wherever they are, track items for action while on the move, and conveniently save information about any new contacts. Active notification functionalities help project team members track all activities occurring in the collaboration space, and assure partners that teams are working on the latest information available.

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Best-Run Customers

Best-Run Customers

ESB Networks Ltd.

Mindtree Ltd.

SAP

Tangshan Railway

Why SAP?

SAP is ranked by Forrester Wave as a leader in business-driven project portfolio management business and IT scenarios. CLMdata Inc. recognizes SAP as the leader in direct revenue in the industry's fastest-growing category – collaborative product definition management.

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Best-Run Customers

ESB Networks Ltd.

Mindtree Ltd.

SAP

Tangshan Railway

Why SAP?

ESB Networks Ltd., a subsidiary of ESB Group, manages the electricity network infrastructure for the Republic of Ireland and provides connection and metering services.

Building, operating, and maintaining an electricity network is an asset-intensive process. This network includes distribution stations, overhead electricity lines, poles, and underground cables that are used to bring power to the company's 2 million customers in Ireland.

Key Benefits

- Improved efficiency by integrating asset management lifecycle processes and standard business processes
- Optimized fiscal and operational management processes by standardizing cost-planning functions using compatible units
- Improved maintenance processes and enabled better planning and budgeting by integrating the asset database with maintenance plans

5%

Increased efficiency in asset design process within first 12 months by using repeatability and standardization of compatible unit orders

✓ Anticipated inventory reductions

✓ Improved productivity in financial settlement

"Our most significant improvement has been the standardization of all processes within one solution landscape. It's reduced our siloed thinking and siloed procedures. We now make collective decisions about changes in processes."

Kevin O'Connor, Project Manager, ESB Networks Ltd.

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Best-Run Customers

ESB Networks Ltd.

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SAP

Tangshan Railway

Why SAP?

Mindtree

"mPower" is the engine that powers Mindtree.

Mindtree Ltd., an IT and R & D service company, was named among the top 30 offshore service providers by the International Association of Outsourcing Professionals and Fortune magazine. Mindtree needed a robust enterprise resource planning platform to enable its growth strategy while improving operational efficiency. The deployment of "mPower" on SAP software helped it accomplish this complex feat with aplomb.

Key Benefits

- Greater visibility into project and opportunity pipeline
- Better project tracking with reliable, real-time decision-support system
- Reduced manual billing effort in spite of 100% growth in number of projects
- Better efficiency and decision making due to ability to forecast accurately

3.5%
Increase in resource utilization

33%
Lower days sales outstanding

95%
Higher accuracy of sales forecast data

"Our SAP software implementation brought significant business benefits, which led to an improvement of 1% to our PAT margins."

Ashok Soota, Chairman and Managing Director, Mindtree Ltd.

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Best-Run Customers

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SAP

Tangshan Railway

Why SAP?

SAP is the market leader in enterprise application software with more than 55,500 employees and €14.2 billion annual revenues.

The SAP Services organization in North America faced challenges in meeting the need for services with the resources available.

Key Benefits

- Increased supply chain efficiency resulting in cost optimization and enhanced customer service
- Increased forecast accuracy from 50% to 80%
- Improved delivery reliability from 70% to 98%
- Reduced working capital by 10%
- Eliminated more than 90% of costs arising from emergency shipments

83%

Days billed by North America to other regions

91%

Consultant requests filled by internal candidates

30%

Reduction in time required to propose specific candidate to customer

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Best-Run Customers

ESB Networks Ltd.

Mindtree Ltd.

SAP

Tangshan Railway

Why SAP?

CNR Tangshan Railway Vehicle Co. Ltd. (TRC) integrated R & D, manufacturing, and maintenance with the SAP Product Lifecycle Management (SAP PLM) application, improving quality and efficiency while reducing costs.

SAP PLM helped increase TRC's overall operating efficiency by unifying product R & D, manufacturing, and maintenance through the realization of enterprise-wide project management and process standardization. Results included significantly improved accuracy of product data, greater project management effectiveness, and enhanced process efficiency. The advantage of integrated SAP software is the ability to manage performance within an expanding business model.

Key Benefits

- Significantly improved R & D management, efficiency, and quality while reducing costs
- Unified source data across departments with a single application
- Established a well-trained and efficient operation and maintenance team for the R & D software to continuously meet the requirements of R & D management

"By offering a single application that supports unified market management, R & D, manufacturing, and customer service, SAP has helped TRC run better."

Song Yubin, CIO, CNR Tangshan Railway Vehicle Co. Ltd.

33%
Faster product R & D cycle

13%
Decrease in product costs

40%
Improvement in accuracy of engineering changes

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Why SAP?

Best-Run Customers

ESB Networks Ltd.

Mindtree Ltd.

SAP

Tangshan Railway

Why SAP?

SAP solutions for enterprise portfolio and project management enable companies to manage a wide range of project portfolios across the entire enterprise, on one single platform, and fully integrated with the organization's enterprise resource planning solution.

Our enterprise portfolio and project management solution lets companies align organizational initiatives with strategic objectives. Companies can demonstrate and increase business value and balance their portfolios based on risk, business objectives, and investment type. The SAP solution helps to increase project portfolio transparency, makes anomaly and risk identification easier, and enables midcourse adjustments. By capturing, prioritizing, and matching demand to available supply, organizations can focus resources on the most beneficial projects. The solution enables organizations to streamline and enforce approvals for funding, resources, gate decisions, and ongoing evaluations. Preconfigured and standard integration into enterprise resource planning systems reduces deployment costs and keeps total cost of ownership low.

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